## **Drainage Fee Development Updates**





#### **General Overview**



- A complex drainage system with aging infrastructure
- The "major" drainage system includes:
  - 100 miles of open canals
  - 100 miles of closed canals and drain lines 36" or larger
  - 24 drainage pumping stations with 120 drainage pumps
  - 11 underpass pumping stations
- The "minor" drainage system includes:
  - 1,600 miles of small diameter lines
  - 46,350 drainage manholes
  - 72,000 catch basins
  - The Sewerage and Water Board of New Orleans shall be responsible for all drainage operations in the City of New Orleans. (R.S. 33:4072.B.1)



### **Historic Underfunding**

- Dedicated funding for drainage has remained stagnant for decades.
- In the 1990s, voters rejected the renewal of a property tax used to support the minor drainage system.
- Two past attempts were made to implement a drainage fee (1985 and 1998).
   Both failed.
- For decades, there has been a pattern of underfunding for the drainage system.
- Historic underinvestment in the system has resulted in deferred capital improvements and shifted the financial burden to current customers.



### **Overview of Current Funding & Obligations**

Revenue Source	Obligations
Drainage Property Taxes (\$72M-\$75M Annually)	<b>\$47.6M</b> O&M Major Drainage System
3-mill tax (3.92 mills) expires 2047 6-mill tax (4.14 mills) expires 2027 9-mill tax (6.2 mills) expires 2031	<b>\$12.4M</b> Debt Service in 2025
	<b>\$7.5M-\$13.5M</b> SELA Capital Repayments
	<b>\$4M-7M</b> Capital Improvements
Various Funding Sources from City (Proposed \$18.9M in 2025)	<b>\$25M-\$40M</b> O&M Minor Drainage System



**\$72M- \$75M**Annual

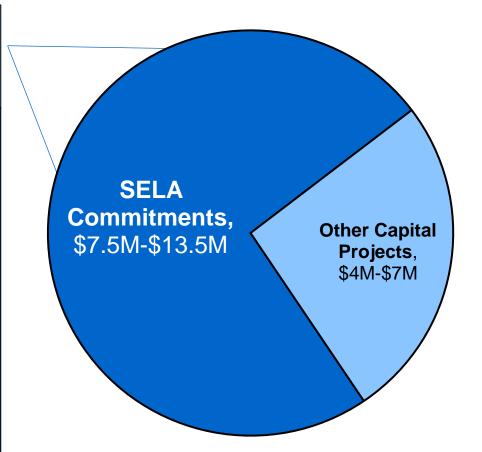
**Drainage** 

Revenue

Capital Improvements \$12M-\$15M

O&M Major Drainage System \$47.6M

Debt Service \$12.4M (2025)



Most revenue supports the operations and maintenance of the major drainage system

Underfunding has deferred many capital improvement projects

### **Deferred Capital Needs & Impacts to Service**

\$939M

Ten-year drainage capital improvement plan

93% unfunded







### **Current Funding for Minor Drainage**

Proposed CNO Revenue Source	Original Estimates	Actuals for 2025
ARPA Funding (one-time)	\$3.7M	\$3.7M
Electronic Traffic Enforcement Devices from 2024 (one-time)	\$1.8M	TBD
Special Fair Share Allocation (recurring)	\$5M	\$5M (Pending)
DPW Share (25%) of Infrastructure Maintenance Fund (recurring)	\$5M	\$1.8M (Through April 2025)
Electronic Traffic Enforcement Devices (recurring)	\$3.4M	TBD
TOTAL	\$18.9M	



### A Drainage Fee: Fair Funding for the Future

- 1. Provide a financially sustainable approach where all properties contribute based on their use of the drainage system.
- 2. Improve the **level of service** provided to customers by addressing unfunded needs in the drainage system's 10-year capital plan.
- 3. Provide more meaningful support for the operations & maintenance of the drainage system.
- 4. Expand partnership role in the **green infrastructure space** and increase collaborations with City agencies and other green infrastructure community leaders.

# Who is Raftelis?

Helping local governments and utilities thrive



**Stormwater Utility Development** 



**Finance** 



Strategic planning/facilitation



**Organization** 

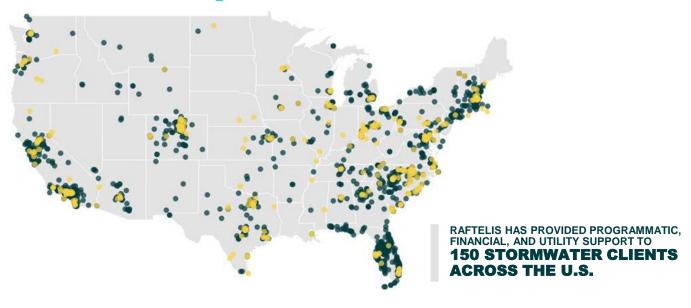


**Strategic Communication and Outreach** 



Technology

#### **National Experience**



# Firm Experience with Stormwater:

- Raftelis has helped implement 75+ stormwater/drainage fees
- Worked on more than 250 stormwater projects for over 150 stormwater clients
- Team implemented some of the first utilities in the Country

### The ERU Approach

- Equivalent Residential Unit (ERU) approach is based on the typical impervious area of singlefamily residential properties
- Impervious area means the surface area on a parcel of property that prevents or significantly restricts the infiltration of water into the ground.
- Single-family residential properties would be tiered
  - Properties with smaller impervious area = 0.6 ERU
  - Properties with typical impervious area = 1 ERU
  - Properties with larger impervious area = 1.5 ERU
- Other properties charged on a per ERU basis based on measured impervious area
- Establish a credits program to acknowledge private investment that reduces runoff
- Incorporate an affordability program



### **Exploration of Funding Mechanisms**

Mechanisms	Overview	Benefits	Drawbacks
Property Taxes Only (Current Approach)	Fund drainage with property taxes only	<ul> <li>Stable and recurring revenue source</li> <li>Public approval and collection system already in place</li> </ul>	<ul> <li>Unfair as tax-exempt properties do not financially contribute</li> <li>Not financially sustainable</li> </ul>
Drainage Fee Only	Let all property taxes expire, transition to a drainage fee, and fund drainage with fee only	<ul> <li>Common approach used in other jurisdictions</li> <li>Fee is easy to calculate and communicate</li> </ul>	<ul> <li>Raises affordability issues</li> <li>Requires high fee to make up tax revenue</li> <li>Loss of tax revenue from high-value, low impervious properties</li> <li>Negatively impacts low-value, high impervious properties</li> </ul>
Combination of property taxes and drainage fee (Recommendation)	Rely on a combination of property taxes and drainage fee to fund the system*	<ul> <li>Tax-exempt properties start paying for drainage with a fee</li> <li>Taxpayers would receive offset for drainage taxes paid</li> </ul>	<ul> <li>More steps to calculate the fee</li> <li>Additional communications needed to explain the fee structure</li> </ul>

<sup>\*</sup>Further development, analysis, and refinement is currently underway.



#### **Other Considerations**

- Tax-exempt properties would not qualify for the offset and pay the full fee
- Residential properties that qualify for the homestead exemption would receive an offset
- Connecting a drainage fee to property taxes relies on the accuracy of property assessment data
- Utilize a ramp up period to implement the fee over time and ensure affordability
- Balance property taxes and a fee in a way that is fair for all property owners



# Process in Brief





### **Looking Ahead**

- Permanent executive director joining in late July, bringing knowledge and expertise in this area
- Continue to develop and refine fee structure through Q3 2025
- Continue to meet with community and business groups
- Finalize fee structure by Q4 2025–Q1 2026 and bring final recommendation to the Board of Directors for approval
- Begin an extensive public outreach, engagement, and education effort for ballot initiative

#### **Strategy Committee, June 2025**

# **Any Questions?**



